



# Certificate of Membership

This is to certify that

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CFC Group of Companies

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has been elected

**Associate Member**

of the Australian Flexible Pavement Association Limited  
and is committed to upholding the highest standards of  
the Australian flexible pavements industry

MEMBERSHIP NUMBER: A00011997

**2023 - 2024**

by Order of the Board

A handwritten signature in blue ink, appearing to read 'Rob McGuire', written in a cursive style.

**Rob McGuire**  
Chairman

A handwritten signature in blue ink, appearing to read 'Carlos Rial', written in a cursive style.

**Carlos Rial**  
Chief Executive Officer